1999 ANNUAL REPORT

City of St. John's

Where North America Begins

City of St. John's 1999 ANNUAL REPORT

MESSAGE FROM THE MAYOR

I am pleased to present to the citizens of St. John's our first annual report on the State of the City. 1999 was a very good year for your municipal government with $113 million in revenue and expenditures of $111.5 million. We finished the year with a $2 million surplus. During the year, we issued 2899 building permits for $100 million in new private construction. We also approved some $72.9 million in public works including major water and sewer projects and the start of our new $36 million civic center. An independent study by KPMG comparing 64 cities in Europe, Japan and North America confirmed St. John's as the second most cost effective City in the study. Among our advantages were a growing economy, a highly skilled work force and a diversified business community with 3221 businesses registered in the City, including 523 in the Downtown core. We intend to support this business growth, actively promoting St. John's both as a business location and as a must-see tourist destination. Out-of-province visitors spent $105 million in St. John's in 1999. We also continued our efforts to promote the amalgamation of the Northeast Avalon urban core. This is the key, not only to effective and efficient delivery of services, but also to an even greater competitive advantage that will attract an increasing number of businesses and investors.

In conclusion, I would like to thank all of our employees who worked diligently to serve the citizens of St. John's. We are committed to improving in all of these areas for the foreseeable future.

Andy Wells,
Mayor, City of St. John's

MESSAGE FROM CHIEF COMMISSIONER

On behalf of the 1,100 men and women who provide municipal and regional services to the citizens of the St. John's urban region, I am pleased to join with His Worship the Mayor to present the 1999 annual report of the City of St. John's.

Guided by our Mission Statement and Corporate Values, we strive to constantly improve our operations, delivering efficient and cost-effective services to the citizens of St. John's. As you will see from this report, we are making significant progress in that direction. St. John's continues to prove itself as an excellent location for business. The public and private sectors share in that vision, making significant investments in new construction and infrastructure development during the year.

In these pages you will find a brief summary of our activity for 1999, including a summary of our long range plan and its implementation. The result, as you will see here, is strong performance and financial management on behalf of the taxpayers of the City of St. John's.

Ronald G. Penney,
Chief Commissioner and City Solicitor

Mission Statement

We are a municipal corporation of employees, elected officials, appointed boards, and community groups. Our commitment is:

- to deliver public services responsive to the needs of the residents and business in the City and, where applicable, to the surrounding municipalities.
- to ensure the orderly and progressive physical, social, and economic development of the City taking into consideration its distinctive climate, topography, and cultural and architectural heritage.

Corporate Mandate

Our Mission Statement and Corporate Values reflect what we, as an organization, hold to be important. The Statement and Values guide us in all our working relationships and are indicative of the manner in which we interact with each other.

Corporate Values

We will

- be courteous and responsive in our interactions with our customers-the taxpayers.
- respect the individual rights of our employees and create and maintain a work environment which fosters teamwork and a sense of pride and accomplishment.
- aggressively attract, develop, support, and retain the best of employees.
- deliver quality services in a fair and consistent manner.
- be prudent, efficient, and accountable in the use of public funds.
- strive to continually improve the manner in which we perform.

City of St. John's 1999 ANNUAL REPORT

TABLE OF CONTENTS

Message From the Mayor ..... Inside Front Cover
Message from Chief Commissioner ..... Inside Front Cover
Managing Our Finances 2
Strengthening the Region 3
Profile of a Growing Community 3
Building the City Infrastructure 3
Partnering with Government 3
Delivering Public Services 4
Our Human Resources 4
Our Developing Economy 5
Report from the City Treasurer 7
Financial Statements 8

Charts, Tables, and Graphs

Reduction of Debt 2
Population by Age 3
Service Evaluation Results 4
Building Permit Values 1995-1999 5
Cost Comparisons by City 6
Non Resident Visitors, St. John's 1993-1999 6
Revenue by Source 7
Expenditure By Function 7

MANAGING OUR FINANCES

A Planning Framework

The strategic planning framework of the City's Long Range Plan includes a continuous cycle of planning, implementing, measuring, and improving our performance.

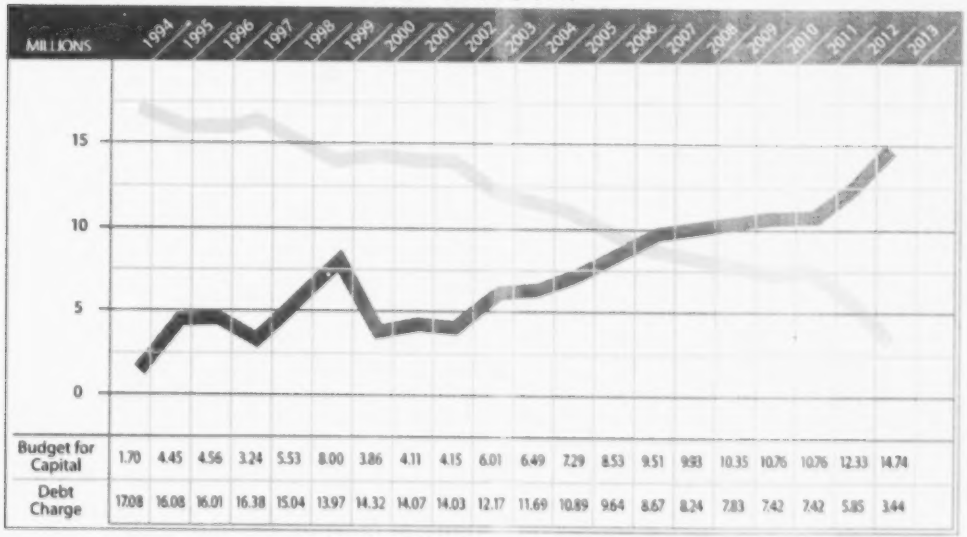
Planning includes our Corporate Mandate and our three-year long-range plan which sets down guiding principles for decision making and annual activities by the City. The Long Range Plan is implemented through annual business plans for each department. These establish action items, assign accountability, and set completion dates for each action. Annual operating and capital budgets are allocated based on that information.

Performance indicators are constantly measured against benchmarks, providing quantitative and qualitative data so we can determine how well we are doing. City staff amend the action plans, and the necessary budgets, based on that feedback. The result is continuous improvement in service delivery.

In support of the planning framework, the City has put in place a highly sophisticated information technology platform. It provides City staff with real-time data that supports efficient and effective management of our human, physical and financial resources.

Capital Works • Pay-As-You-Go

Results of Pay-as-you-go policy



	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Budget for Capital	1.70	4.45	4.56	3.24	5.53	8.00	3.86	4.11	4.15	6.01	6.49	7.29	8.53	9.51	9.93	10.35	10.76	10.76	12.33	14.74
Debt Charge	17.08	16.08	16.01	16.38	15.04	13.97	14.32	14.07	14.03	12.17	11.69	10.89	9.64	8.67	8.24	7.83	7.42	7.42	5.85	3.44

Capital Projects Debt Charges

Planning For Financial Success

In 1999, the action plans for the City's financial operation included a commencement of discussions with the Province regarding the issue of payments-in-lieu-of-taxes, the reduction of the City's long-term debt through the pay-as-you-go approach to capital budgeting and the continued contracting out of services where practical. We also implemented financial performance measurements for each of the City's programs and activities. The success of these measures is affirmed in the financial statements at the end of this document.

PROFILE OF A GROWING COMMUNITY

Strengthening the Region

By amalgamating the urban core of the Northeast Avalon into one city, we have the opportunity to strengthen the region. Taxpayers throughout the region will enjoy more effective and efficient delivery of services and an even greater competitive advantage for attracting businesses seeking to relocate in the Atlantic Provinces or the Eastern Seaboard.

The "St. John's Amalgamation Review" prepared in December of 1999 recognizes and reinforces this position. Prepared by Dillon Consulting, the comprehensive report commissioned by the City recommends that "the City of St. John's pursue amalgamation with the City of Mount Pearl and the Elizabeth Park, Evergreen Village, and St. Anne's Industrial Park."

As evidence of the benefits of amalgamation in the Northeast Avalon, the City continued to provide vital services to the St. John's urban region. These services include the regional Robin Hood Bay Landfill, the Regional Water Supply System, the St. John's Regional Fire Department and Metrobus. The City also continued its efforts in the region to build and maintain productive partnerships with community groups and special interest groups such as the St. John's Board of Trade in order to promote the potential for business development in the region.

St. John's, as the capital city of Newfoundland and Labrador, has the leading edge in business, research, education, and government. Our metropolitan area is the second largest in Atlantic Canada. We have a vital and welcoming culture that for over 500 years, has strengthened our people as together we build community and prosperity.

Our growing economy is based on the solid foundation of a sophisticated and diversified business community. The growing opportunities here are world scale and include oil and gas, information technology, biotechnology, and tourism. Our modern infrastructure includes an international port and airport, research centres of excellence, the largest university in Atlantic Canada, and a highly skilled, available workforce.

More than 45% of St. John's population over the age of 15 holds either a university degree or a trades certificate or diploma. This compares very favourably with the Canadian standard. Customized training programs offered through public and private post secondary colleges produce many skilled people to meet specific labour needs of local and international business.

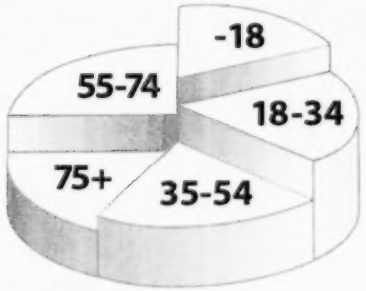
And the spirit of entrepreneurship here is strong. There were 3,221 registered businesses in the City in 1999 including 523 businesses in the downtown core and 338 home-based businesses throughout the City.

Building the City Infrastructure

The City's long-term strategic plan is focused on ensuring progressive physical, economic and social growth that benefits the citizens. The maintenance and expansion of St. John's infrastructure is an important part of that service.

In 1999 Council approved $72.9 million in public works projects for bridges, streets, and water and sewer. These funds came from direct contribution to capital by the City of $25.8 million plus cost-shared programs with the Federal and Provincial governments--including a $27 million multi-year capital program with the Province. Notable among the public works projects was the start of the $36 million Civic Centre and the $12.2 million Kenmount Road water system. The City invested $40.0 million in water and sewer improvements in three areas including Kenmount Road, Kilbride, and Airport Heights. On Thorburn Road at Leary's Brook, $4.6 million worth of upgrades to the bridge and street were completed. The Harbour Clean-up project advanced in 1999 as the City spent $4.3 million to construct Phase 1 of the main pump station and begin the harbour interceptor sewer.

Population by Age - St. John's Metropolitan Area



The City widened and upgraded sections of Empire Avenue, Bay Bulls Road and the Torbay Road-Newfoundland Drive intersection, rehabilitated various streets throughout the City, and continued with its program to replace and upgrade traffic control systems.

Our role takes us beyond infrastructure maintenance to a more direct support of citizens who need assistance. Since 1982 the City has constructed 424 units of affordable housing valued at over $32 million. In 1999 the City managed the housing program and maintained all holdings, providing tenant support services seven days a week, 24 hours a day.

Partnering with Government

Two major infrastructure projects in 1999 illustrate the positive effect of the City's partnerships with government. The first project is the $36 million St. John's Civic Centre funded in part by a $16 million Provincial contribution and $4 million Federal grant. The Board overseeing the project includes representatives of the City, the Province and the hospitality industry. The second project is the multi-year capital program cost-shared with the Province.

At the provincial level, the City made extensive representations to the Province on the new Urban and Rural Planning Act to ensure that the legislation reflects the interests of municipal taxpayers as expressed in the Long Range Plan.

DELIVERING PUBLIC SERVICES

From its base in the St. John's Municipal Depot, the Department of Public Works and Parks (DPWP) fulfills a broad mandate. Our employees maintain 1,078 lane-kilometres of asphalt in the City. They clear those streets of snow, ice, and debris. They maintain traffic signs and lights. They attend to 444.5 kilometres of water mains and 660 kilometres of sanitary and storm sewer mains. They service private water and sewer. They groom 30 parks, 105 hectares of open space, 81 playgrounds, over 100 sports fields and ball courts, 48 kilometres of trails, and over 35,000 mature trees. In 1999 they collected 27,383 tonnes of garbage from 32,000 units. And they maintained over 400 vehicles in the City fleet.

Responsive Service

DPWP anticipates services needs within the City. However, with such a range of responsibilities, there are a significant number of calls for new service. In 1999 employees responded to 9,540 service requests, down 3.8% from 1997 but up 1.6% over 1998.

Of the total requests in 1999, 43.9% were for water and sewer services (including 1,443 requests to clear private sewers–of which 79 required excavation), 17.5% of the requests were for streets and sidewalk services, and 13.6% were for special garbage collection. 11.4% of the callers requested snow clearing or ice control and 6.4% called for traffic services.

DPWP's responsive service delivery is bringing positive results. Streets and sidewalks achieved a record decrease in requests for services in 1999 with a drop of 509 calls over 1998. During the year the City workers spread 16,103 tonnes of salt and 3,048 tonnes of sand to control street icing.

In 1999 the Environmental Services Division of DPWP repaired 49 water main breaks, flushed 933 blocked sewer mains, and completed 21 sewer main excavations. The Animal Control Division handled 1,890 lost, unwanted, or injured animals in 1999. Of these, 619 were reclaimed or adopted.

An Exercise in Building Community

The staff of the Department of Recreation take pride in their ability to enhance the quality of life in St. John's. In 1999, as part of our continuous improvement action plans, Recreation adopted a ward-based approach to working with the community. Each of the five wards now has a core staff person assigned to identify service gaps and seek opportunities for facilitating positive change in their respective wards.

During the year, Recreation operated seven busy, major facilities in the City. Activity included a full slate of summer programming: 25,600 visits to the two pools in July and August plus 7,250 free swim visits. There were 25,000 visits to our fitness programs during 1999 and more than 3,000 children participated in the activity centre and playground programs. Staff met more than 96% of the requests for special services.

Summary of Service Evaluation Results 1999

ITEM	PERIOD			
	Jan - Mar	April - June	July - Sept	Oct - Dec
Switchboard Operator:				
Promptness	2.8	2.8	2.7	2.8
Attitude	2.9	2.8	2.7	2.7
Understanding of Problem	2.9	2.8	2.7	2.7
On-Site Supervisor:				
Attitude	2.9	2.6	2.7	2.9
Kept Informed of Progress	2.9	2.4	2.7	2.9
Work Crew:				
Attitude	3.0	2.8	2.8	2.9
Efficiency	2.9	2.7	2.7	2.8
General:				
Work Completed Timely	2.9	2.6	2.8	2.7
Overall Service Rating	2.9	2.6	2.8	2.8

Note: The maximum rating is 3.0

In order to evaluate performance of the Department of Public Works and Parks questionnaires are sent out to a random sampling of the individuals who received a direct service from the Department. In 1999 250 questionnaires were mailed out. Of those 45.7%–or 128–were completed and returned.

Emergency Response

In 1999 the St. John's Regional Fire Department responded to a total of 4,095 calls for assistance from a population base of 142,000 people in St. John's, Mount Pearl, Paradise and Petty Harbour/Maddox Cove. The total budget of $13.2 million for 1999, including $10.7 million for operations, funded 180 full-time staff in seven well equipped fire stations to respond to fires, medical calls, and other related emergencies.

Our Human Resources

The 929 personnel employed permanent and part-time with the City in 1999 represent seven distinct groups: there were 11 people on City Council, 124 management/non-union, 218 CUPE local 1289, 323 CUPE local 569, 201 firefighters, 18 regional water, 34 casual. Summer recreation programming

bumps the total number to over 1,100 staff.
The year was a positive one for labour relations. The City negotiated a four-year collective agreement with inside workers, providing job security and a 10% wage increase over the life of the agreement.

The training division of Human Resources plays a lead role in enhancing employee development. In 1999 they partnered with the College of the North Atlantic to sponsor after-working hours programming in Parks Services and Environmental Services. Forty employees successfully completed these programs. In addition training in regulatory and non-regulatory occupational health and safety remained a priority.

There was an overwhelmingly positive response to a course on writing in the workplace, the first such course offered by the City under the Workplace Self Improvement Program. This national pilot project aims to improve the reading and writing skills of municipal employees. The City is now reviewing the potential of a basic computer course for City employees under that project.

As the City moves to become more IT friendly, making use of a broadening array of software, computer and software training is gaining momentum as an important focus for the City of St. John's.

OUR DEVELOPING ECONOMY

We are committed to support the growth and competitiveness of our local business community. In 1999, the City streamlined its development application process. The Department of Economic Development and Tourism focused on promoting world class opportunities in St. John's to regional, national, and international markets. Buoyed by the streamlined application process and growth of the City's economy, construction activity continued to grow in 1999. The City issued 2,899 building permits with a construction value of close to $100 million--excluding permits for renovations. Some major commercial projects underway in St. John's included 12 new Empire Theatres, the addition of two stories to the Holiday Inn, and the completion of the Chapters bookstore.

This growth will continue. The consulting firm KPMG released two very favourable cost comparison reports since 1997. In the first study, out of 42 cities surveyed in North America and in Europe, St. John's emerged as the most cost-competitive city in which to start and operate a business. The expanded 1999 study ranked St. John's 2nd for cost effectiveness out of 64 cities in North America, Europe, and Japan.

Creating an International Profile

1999 was the second year of our business development program "St. John's Where Tradition and Innovation Meet," created by the Economic Development Division in co-operation with the St. John's Board of Trade and its corporate sponsors. The target market for the project is national and international businesses in search of business opportunities. Over 2,500 information packages were distributed in 12 months to national and international locations ranging from offices of the Canadian Consulate to business relocation consultants.

Economic Development also represented the City at several local, national, and international trade shows and conferences concerned with business petroleum technologies and site selection. In addition, as part of our commitment to serve as a resource for local businesses, we opened the St. John's Business Information Centre in the summer of 1999 and provided assistance to over 400 business clients by year's end.

Total Value of Building Permits
1995-1999

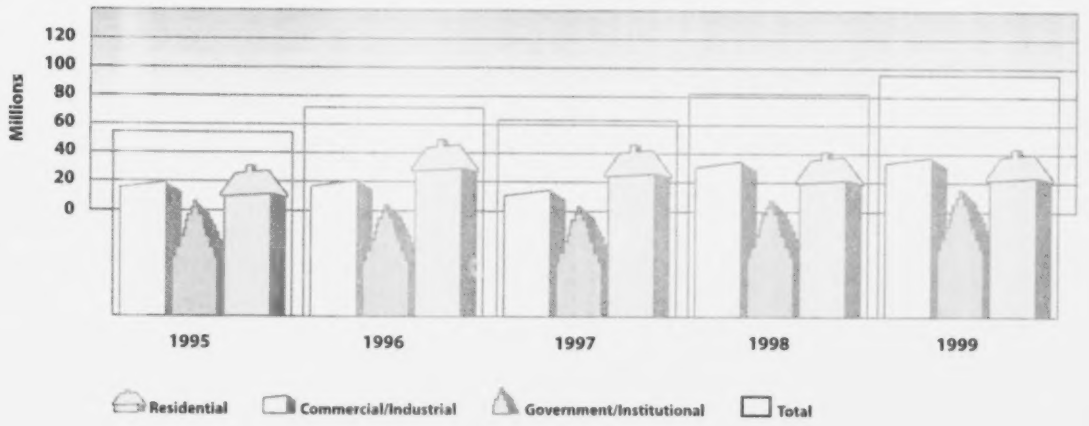
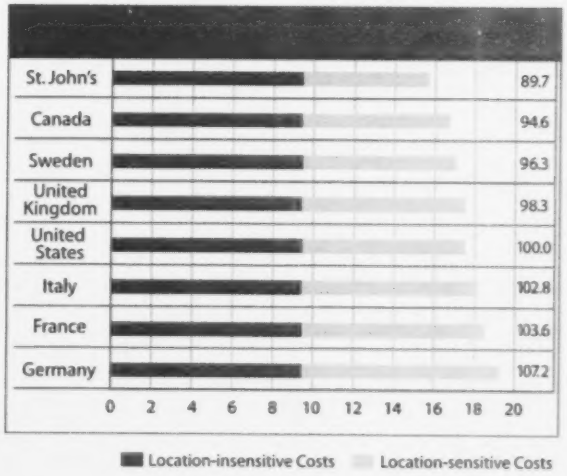


Exhibit 4 · Comparison of Total Annual Costs

All industries by country ($US million)



Non-resident Visitors · City of St. John's CMA 1993-1999

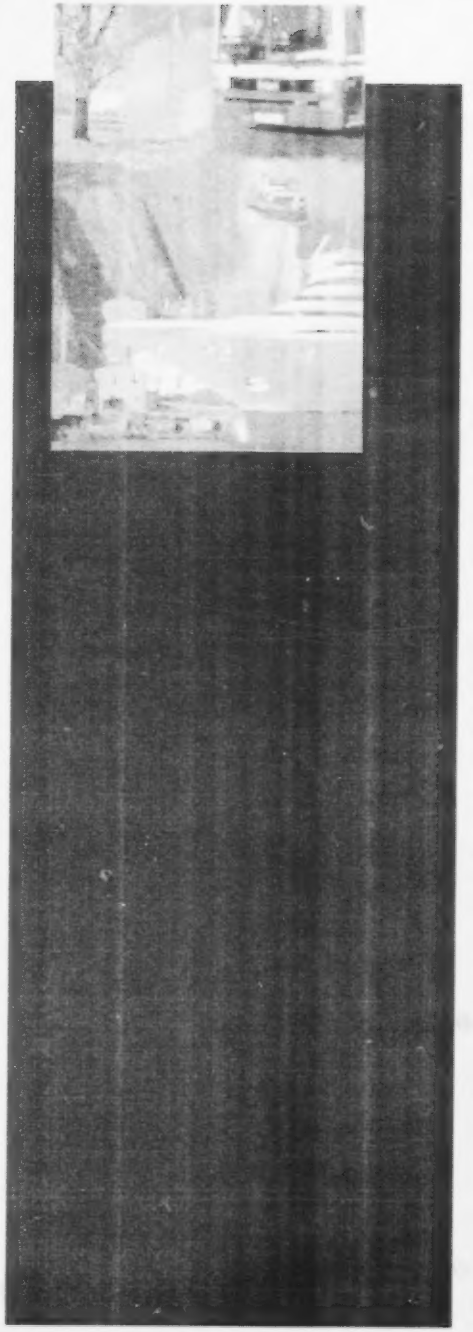
YEAR	AIR VISITORS	AUTO VISITORS	PORT VISITORS	TOTAL VISITORS
1993	121,819	59,979	369	182,167
1994	143,517	59,951	669	204,137
1995	140,784	61,784	1,934	204,502
1996	139,456	57,334	3,616	200,406
1997	189,158	78,842	8,230	276,230
1998	185,052	82,406	7,116	274,574
1999	191,515	90,716	9,765	291,996

New markets continue to open up for the City in Europe. During 1999 St. John's attracted group tours from France, Germany, and Iceland.

Funding for many of these initiatives was secured from a variety of partners including Industry Canada, Atlantic Canada Opportunities Agency, and Human Resource Development Canada.

Tourism Development

From the internationally televised 1999 New Year's Eve Millenium Celebrations to the revamping of the City Web Site, 1999 was a banner year for St. John's. We are now on the map as a must-see destination for an ever-growing tourism market. Record numbers of out-of-province visitors spent $105 million in St. John's in 1999. We welcomed 13 cruise ship visits—a new record for the City—and confirmed up to 22 for 2000. We also provided the venue for 65 conventions bringing $9.5 million into the economy. These included the nationally broadcast East Coast Music Awards and the 400-delegate Canadian Society of Association Executives, many of whom may recommend St. John's as a convention destination to their associations.



REPORT FROM THE CITY TREASURER

To the Citizens of St. John's:

I am pleased to present the financial statements for the City of St. John's.

Estimated consolidated revenues and expenditures for 1999 were balanced at $107.2 million. Actual revenue at year end from all sources was $113.5 million while expenditures reached $111.5 million for a year-end surplus of $2.0 million.

The major sources of revenue included 60.1% from taxation, 5.2% from the Provincial share of debt service on cost-shared projects, 4.1% from a Municipal Operating Grant, and 2.9% from payments-in-lieu-of-taxes.

Major expenditures included 11.6% on a net basis for debt servicing, 10.3% for capital works, 9.0% for fire protection, 5.3% for snow clearing, 3.7% contributed to public transit, and 3.6% for water supply.

The City's improved financial status can be traced back to 1995. That year, in a direct response to declining revenues and other pressures on the City's finances, St. John's City Council significantly downsized operations and adopted a "pay as you go" policy for capital expenditures. The only exceptions are projects with senior levels of government where it is necessary to borrow to contract for cost sharing.

As a result of this policy, debt-servicing costs have declined, cash flow has improved, and we now have increasing flexibility to direct the City's funding to where it is most needed. Capital expenditures of $25.8 million in 1999 included 35 projects ranging from the replacement of vehicles and playground equipment to the construction of water and sewer systems, road development and capital grants to groups contributing to City recreation facilities.

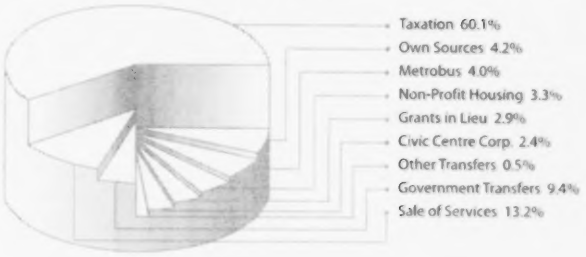
The following pages provide a more detailed breakdown of the revenues and expenses.

Robert D. Brokenshire

City Treasurer

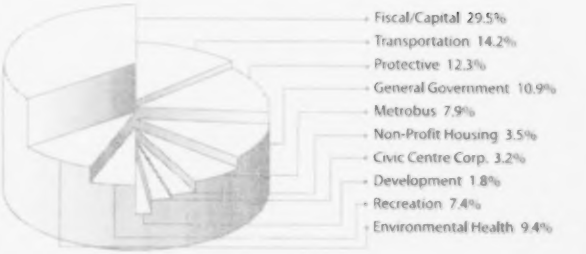
City of St. John's - 1999

Revenue by Source



City of St. John's - 1999

Expenditure by Function



AUDITORS' REPORT

To His Worship the Mayor and Councillors
City of St. John's

We have audited the consolidated balance sheet of City of St. John's as at December 31, 1999 and the consolidated statements of revenue and expenditure and changes in financial position for the year then ended. These financial statements are the responsibility of the management of the City. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

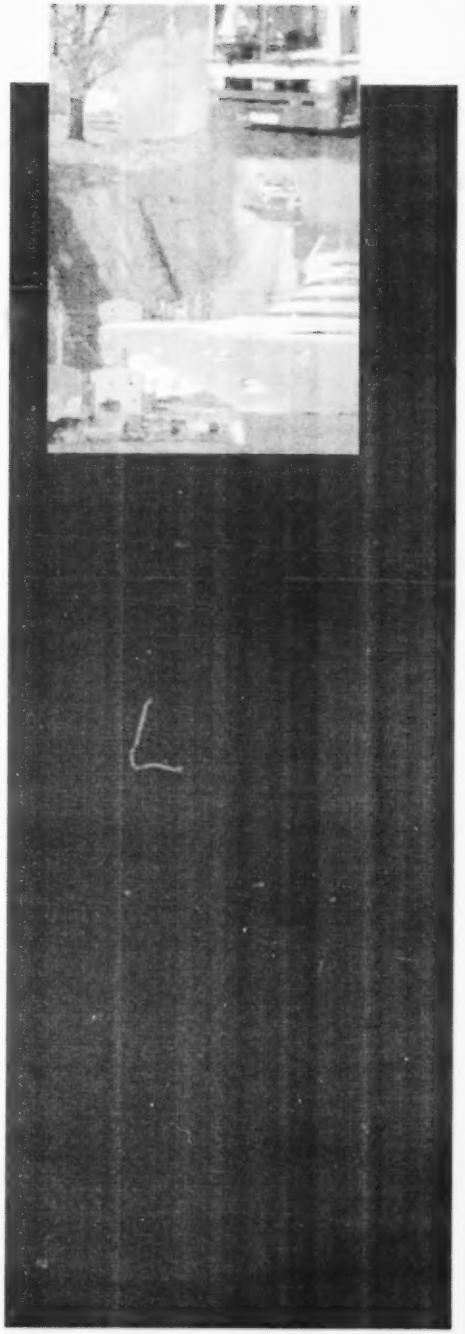
In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 1999 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Grant Thornton LLP

Chartered Accountants
St. John's, Newfoundland
June 30, 2000

Section	Page
Consolidated Statement of Revenue and Expenditure	9
Consolidated Balance Sheet	10
Consolidated Statement of Changes in Financial Position	11
Notes to the Consolidated Financial Statements	12-19
Supplementary Schedules	
Schedule of Debenture Debt	19
Schedule of Long Term Debt	20-21
Schedule of Mortgages - Urban Living Non-Profit Housing	22
Schedule of Revenue	23-24
Schedule of Expenditure	25-26
Schedule of Capital Expenditures	27

PREPARED BY: Grant Thornton LLP
Chartered Accountants
Management Consultants
Canadian Member Firm of



CONSOLIDATED STATEMENT OF REVENUE AND EXPENDITURE

Year Ended December 31	1999 Actual	1999 Budget	1998 Actual
Revenue			
Taxation	**$ 68,701,440**	$ 66,917,620	$ 64,582,848
Grants from other governments	**10,651,246**	10,499,390	11,447,314
Sales of goods and services	**15,027,973**	12,965,750	15,439,307
Other revenue from own sources	**4,630,784**	3,877,330	4,575,080
Grants in lieu of taxes	**3,305,701**	3,568,000	2,912,442
Other transfers	**526,252**	417,500	424,574
Urban living non-profit housing	**3,747,834**	3,717,610	3,849,647
St. John's Transportation Commission	**4,559,864**	4,409,690	4,497,699
Civic Centre Corporation (Note 18)	**2,394,249**	2,151,617	2,751,464
Total revenue	**$ 113,545,343**	$ 108,524,507	$ 110,480,375
Expenditure			
General government services	**$ 12,147,262**	$ 13,176,190	$ 11,322,969
Fiscal services	**19,039,818**	19,085,210	20,328,094
Transportation	**15,855,547**	15,645,530	15,729,899
Protective services	**13,663,736**	13,609,440	13,046,131
Environmental health services	**10,478,093**	11,108,260	10,962,023
Recreation and cultural services	**8,261,912**	8,112,430	8,224,457
Environmental development services	**1,972,145**	2,044,930	1,851,162
Transfers to reserves and other funds	**13,831,478**	10,644,020	12,244,469
Urban living non-profit housing	**3,905,721**	3,762,210	3,911,292
St. John's Transportation Commission	**8,764,491**	8,861,910	9,274,497
Civic Centre Corporation (Note 18)	**3,587,927**	3,641,804	2,559,931
	$ 111,508,130	$ 109,691,934	$ 109,454,924
Excess of revenue over expenditure (expenditure over revenue)	**2,037,213**	(1,167,427)	1,025,451
Total	**$ 113,545,343**	$ 108,524,507	$ 110,480,375

See accompanying notes to the consolidated financial statements.

CONSOLIDATED BALANCE SHEET

December 31			1999	1998
Assets	Current			
	Cash and temporary investments		**$ 1,511,763**	
	Receivables (Note 2)		**14,592,203**	$ 14,928,007
	Inventories of materials and supplies		**2,073,940**	1,965,909
	Prepaid expenditures		**1,297,441**	1,588,626
	Restricted cash deposits (Note 3)		**739,593**	967,768
			20,214,940	19,450,310
	Property and equipment (Note 4)		**385,352,113**	365,077,316
	Investments in rental housing projects		**599,020**	612,824
	Unamortized bond discount		**332,294**	381,789
	Deferred pension costs		**512,268**	1,046,814
	Deferred assessments receivable		**2,640,013**	2,760,857
	Replacement reserve fund (Note 5)		**963,898**	974,499
			$ 410,614,546	$ 390,304,409
Liabilities	Current			
	Bank indebtedness			$ 254,494
	Payables and accruals (Note 6)		**$ 11,845,133**	11,139,433
	Current portion of deferred grants (Note 7)		**3,097,868**	3,204,540
	Current portion of debenture and long term debt (Notes 8 and 9)		**4,643,221**	6,148,219
			19,586,222	20,746,686
	Deferred grants (Note 7)		**18,165,851**	19,864,796
	Debenture debt (Note 8)		**48,711,086**	51,291,517
	Long term debt (Note 9)		**41,141,334**	37,494,538
	Accrued severance pay		**6,334,420**	6,465,861
	Deferred credits - assessments		**2,640,013**	2,760,857
	Trust funds payable		**177,933**	856,093
			$ 136,756,859	139,480,348
Equity	Reserves (Note 10)		**10,950,412**	12,627,482
	Investment in capital assets (Note 11)		**213,541,129**	192,729,285
	Contributed surplus (Note 12)		**53,102,998**	51,241,359
	Surplus (deficit) (Note 13)	- from operations	**2,597,568**	691,796
		- from severance pay accruals	**(6,334,420)**	(6,465,861)
			273,857,687	250,824,061
			$ 410,614,546	$ 390,304,409

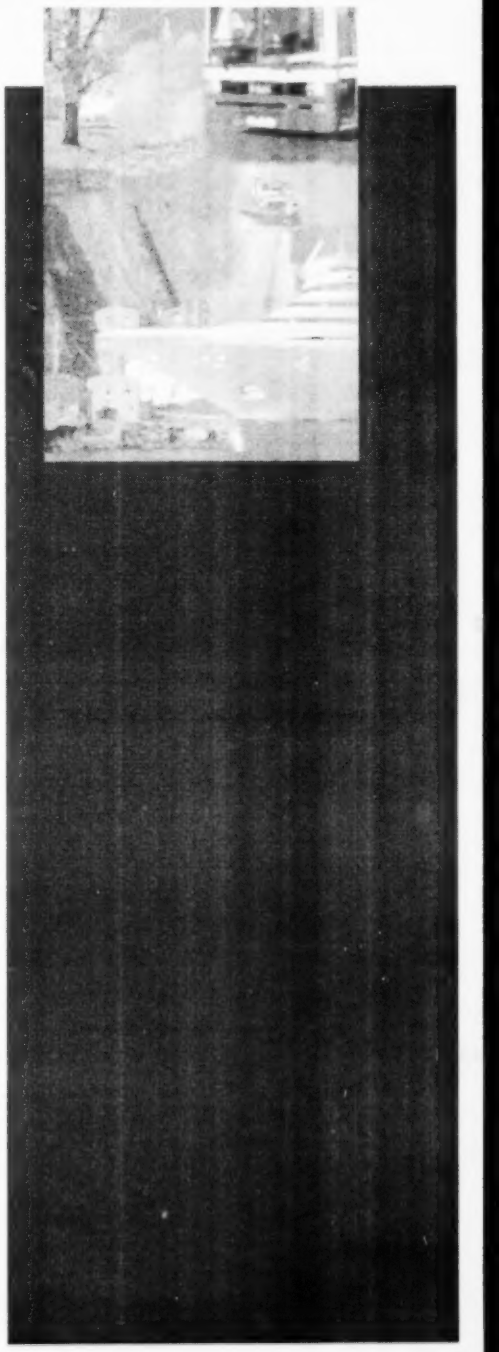
Contingencies and commitments (Note 15)

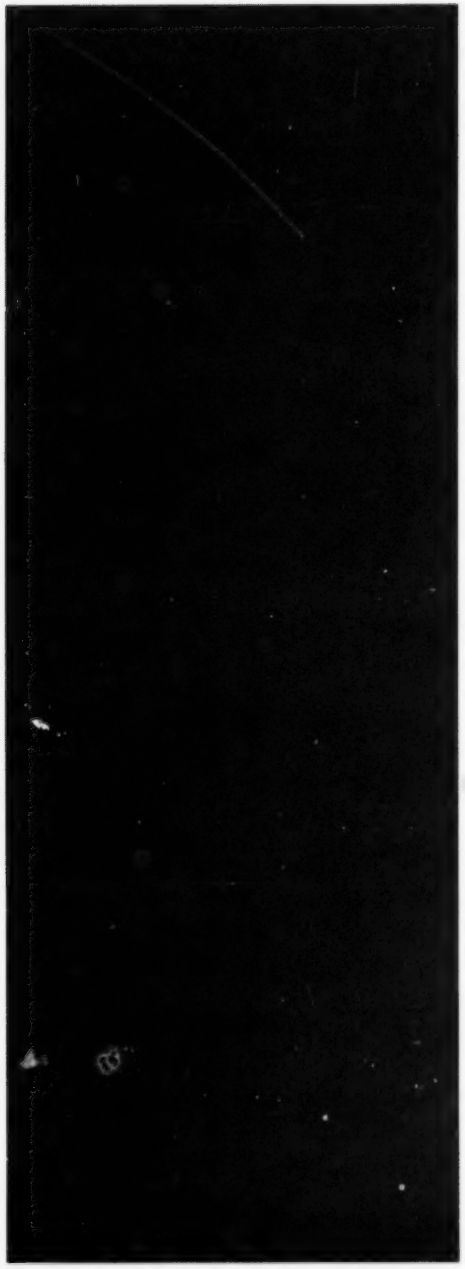
On behalf of the Council

Mayor

Director of Finance and City Treasurer

See accompanying notes to the financial statements.





CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year Ended December 31	1999	1998
Cash derived from (applied to)		
Operating		
Excess of revenue over expenditure	**$2.037,213**	$ 1,025,451
Depreciation and amortization	**12,098**	25,514
Deferred pension costs	**534,546**	716,236
Severance pay accrual	**(131,441)**	302,613
	2,452,416	2,069,814
Change in non-cash operating working capital (Note 14)	**1,452,833**	(2,374,966)
	3,905,249	(305,152)
Financing activities		
(Decrease) increase in deferred grants	**(1,805,617)**	992,821
Proceeds from long term debt	**4,554,886**	3,939,747
Repayment of		
Debenture debt	**(3,446,431)**	(4,324,596)
Long term debt	**(995,981)**	(6,289,833)
Increase (decrease) in equity accounts		
Reserves (Note 10)	**(2,228,177)**	2,966,647
Investment in capital assets (Note 11)	**20,811,844**	20,226,452
Contributed surplus (Note 12)	**1,861,639**	2,514,278
Other	**(618,064)**	(840,649)
	18,134,099	19,184,867
Investing activities		
Purchase of property and equipment	**(25,812,928)**	(18,029,159)
Disposal of property and equipment	**5,526,033**	2,958,203
Investment in rental housing projects	**13,804**	12,947
	(20,273,091)	(15,058,009)
Net cash provided	**1,766,257**	3,821,706
Bank indebtedness, beginning of year	**(254,494)**	(4,076,200)
Cash and temporary investments (bank indebtedness), end of year	**$ 1,511,763**	($254,494)

See accompanying notes to the financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

1. Summary of significant accounting policies

Basis of consolidation

The consolidated financial statements include all the fund accounts of the City, the St. John's Transportation Commission, and the Civic Centre Corporation, which are wholly owned and operated by the City. The Civic Centre Corporation has a fiscal year end of May 31st, therefore these financial statements include the audited accounts of that operation for the five months ended May 31, 1999 and the unaudited accounts for the seven months ended December 31, 1999. Inter-fund balances have been eliminated for consolidation.

Fund accounting

The accounts of the City are maintained in accordance with fund accounting principles. This system of accounts is followed in order to segregate the various operations of the City. These funds, as represented in the financial statements, are:

Capital and loan fund
Revenue fund
Sinking fund
Urban living non-profit housing fund

Inventories

Inventories of materials and supplies are carried at the lower of cost and net realizable value.

Property and equipment

Property and equipment are recorded at cost. Funds received through cost sharing arrangements or capital grants are treated as additions to contributed surplus or investment in capital assets.

The City does not record the value of lands and service installations in subdivisions vested in the City under the City of St. John's Act.

Land and subdivision development costs are recorded at net cost after application of proceeds from sales of land.

Other than for the Civic Centre Corporation property and equipment, the City does not record depreciation, but an amount equal to annual debt repayment is charged to operations and credited to investment in capital assets.

Investments in rental housing projects

Investments in rental housing projects are recorded at cost less the annual principal repayment being charged to the project operations.

Bond discounts

Bond discounts are amortized in the revenue fund over the term of the bond issue.

Sinking fund

Sinking funds established for the retirement of debentures are held and administered by Royal Trust Company and accounted for in the City's records on a cash basis.

Assessments

Assessments for water and sewer installations and street improvements are recorded on the accrual basis in the capital and loan fund. Assessments, when received, are recorded as a contribution to the revenue fund.

Receipt of certain assessments has been deferred pending disposition or development of the property to which the assessments apply. These assessments are recorded as deferred assessments receivable and as deferred credits - assessments.

Employee benefits

The City accounts for severance pay on the accrual basis and the amount is calculated based upon accumulated unused sick leave or on years of service. The amount is payable when the employee ceases employment with the City.

Reserve for harbour clean-up

The City has established a reserve to hold funds provided for the clean-up of St. John's harbour. Commencing in 1998, a portion of the water tax billings imposed on users is being allocated to the reserve. These funds are to be used to finance the capital works undertaken to improve environmental conditions in the harbour.

Reserve for snow and ice management

The City has established a snow and ice management reserve to accumulate funds to be used in years of severe winter conditions to alleviate the financial impact on the City's operations.

Reserve for Civic Centre financing

The City has established a Civic Centre financing reserve to accumulate its share of revenue received from the accommodations tax. The accommodation tax, which was legislated effective January 1, 1999, represents a three percent room levy on all fixed roof accommodations in the City of St. John's.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

1. Summary of significant accounting policies (cont'd)

Solid waste landfill closure and post-closure costs

The liability for closure and post-closure care of the City's Robin Hood Bay landfill is recognized as the landfill site's capacity is used. Closure costs are included in annual operating costs as each section of the landfill site is filled and placed out of service. A recent study conducted by the City has determined that the Robin Hood Bay site has a future life of 41 years and that the estimated annual post-closure costs are $15,000 per year. The present value of the estimated annual post-closure costs is being accrued over the remaining life of the landfill site.

2. Receivables

	1999	1998
Taxes	**$ 7,222,000**	$ 7,037,163
Other governments	**3,897,053**	5,375,985
Other	**3,473,150**	2,514,859
	$ 14,592,203	$ 14,928,007

3. Restricted cash deposits

	1999	1998
Accommodation tax	**$ 463,632**	
Advances - parking facility		$ 561,505
Advance payments from developers	**177,933**	294,587
Urban living non-profit housing		
Tenants' security deposits	**92,380**	89,845
Other	**5,648**	21,831
	$ 739,593	$ 967,768

4. Property and equipment

	1999	1998
Land, buildings and permanent improvements	**$ 300,460,104**	$ 278,813,605
Equipment, vehicles and movable plant	**31,898,951**	30,530,920
Stadium property	**1,500,000**	5,016,289
Fire department property	**4,535,507**	4,320,214
Urban living non-profit housing	**30,874,932**	30,676,970
St. John's Transportation Commission	**16,082,619**	15,719,318
	$ 385,352,113	$ 365,077,316

The St. John's Memorial Stadium was transferred to the Civic Centre Corporation effective July 15, 1999. It is the Corporation's intention to dispose of this property upon the completion and opening of the new Civic Centre. Consequently, the carrying value of the Stadium property has been adjusted to $1,500,000, being management's best estimate of its current net realizable value.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

5. Replacement reserve fund

	1999	1998
Urban living non-profit housing replacement reserve fund	**$ 963,898**	$ 974,499

The City has agreements with Canada Mortgage and Housing Corporation and Newfoundland and Labrador Housing Corporation which stipulate that cash be set aside for a replacement reserve fund. As of December 31, 1999 the fund is holding $750,000 in City of St. John's debentures.

6. Payables and accruals

	1999	1998
Trade	**$ 7,232,204**	$ 5,505,769
Deposits and prepayments	**3,109,343**	4,123,208
Accrued interest	**1,417,068**	1,427,763
Other government	**86,518**	82,693
	$ 11,845,133	$ 11,139,433

7. Deferred grants

	1999	1998
Paving	**$ 7,461,735**	$ 11,558,029
Water and sewer projects	**13,447,070**	11,123,793
Other	**354,914**	387,514
	21,263,719	23,069,336
Less: Current portion	**3,097,868**	3,204,540
	$ 18,165,851	$ 19,864,796

The Province of Newfoundland has agreed to pay grants to the City as a share of water and sewer, street paving and reconstruction, and recreational facilities programs. The grants are payable by annual installments and have maturity dates up to October 1, 2017.

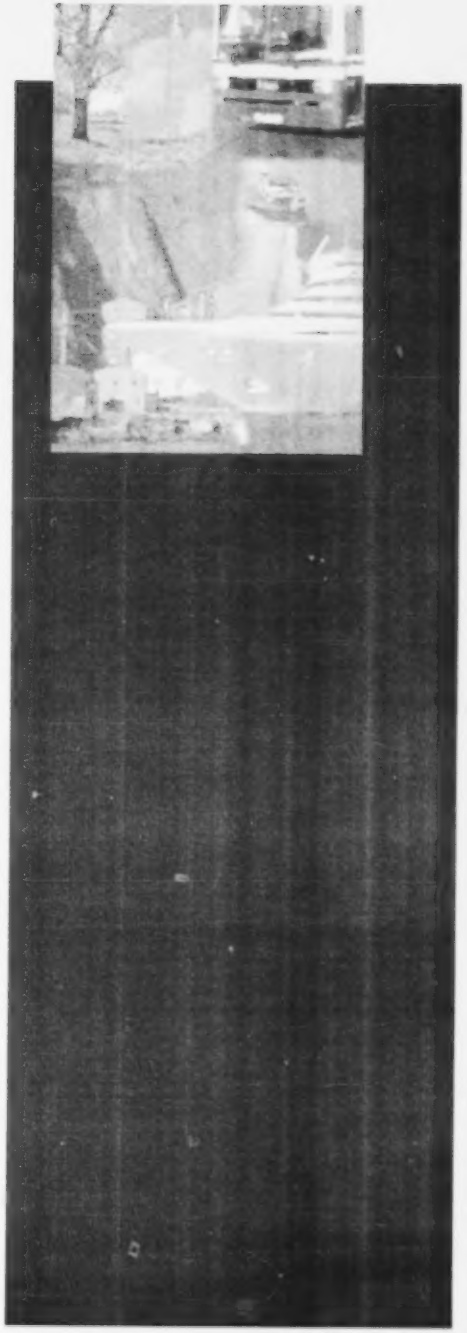
8. Debenture debt

	1999	1998
Debentures outstanding	**$ 55,808,000**	$ 62,268,000
Less: Sinking funds available	**5,021,914**	8,035,483
	50,786,086	54,232,517
Less: Current portion	**2,075,000**	2,941,000
	$ 48,711,086	$ 51,291,517

The annual requirements over the next five years relating to scheduled sinking funds are as follows: 2000 - $2,075,000; 2001 - $12,109,000; 2002 - $1,700,000; 2003 - $1,700,000; and 2004 - $1,700,000.

Present projections indicate that sufficient funds will be available in the sinking fund to redeem all maturing bond issues except for the issue maturing in September 2001. The projected balance at maturity of approximately $9,000,000 of this issue will be refinanced.

At December 31, 1999, the City held $3,578,000 of its own bonds in the revenue fund. It is intended that these bonds will be purchased by the sinking fund as cash becomes available.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

9. Long term debt	**1999**	1998
Long term debt	**$ 25,635,805**	$ 26,131,054
Less: Debt charges recoverable from the Province of Newfoundland	**21,520,381**	22,126,738
	4,115,424	4,004,316
Mortgages - Urban living non-profit housing	**27,025,190**	27,575,046
Advances and refinanced loans	**5,000,000**	5,000,000
St. John's Transportation Commission		
Long term debt	**1,315,000**	1,525,000
Capital leases	**95,087**	157,067
Interim financing and payables - capital projects	**6,158,854**	2,440,328
	43,709,555	40,701,757
Less: Current portion	**2,568,221**	3,207,219
	$41,141,334	$37,494,538

Annual principal repayments over the next five years relating to retirement of long term debt are as follows:

	Long Term Debt	Non-Profit Housing Mortgages	Refinanced Loans	Capital Leases	St. John's Transportation Commission	Province of Newfoundland Share	Net Amount
2000	$3,836,578	$598,721	$840,000	$66,790	$324,000	$3,097,868	$2,568,221
2001	3,395,100	636,784	840,000	28,297	324,000	2,889,632	2,334,549
2002	3,074,639	677,320	840,000		290,000	2,549,294	2,332,665
2003	3,031,400	720,494			180,000	2,424,701	1,507,193
2004	2,651,252	766,481			150,000	2,013,365	1,554,368

The Province's share of cost shared loans is recorded in the accounts of the City as debt charges recoverable and as deferred grants.

Mortgages of the Urban Living Non-Profit Housing Fund are secured by specific rental properties situated in St. John's and an assignment of rental income.

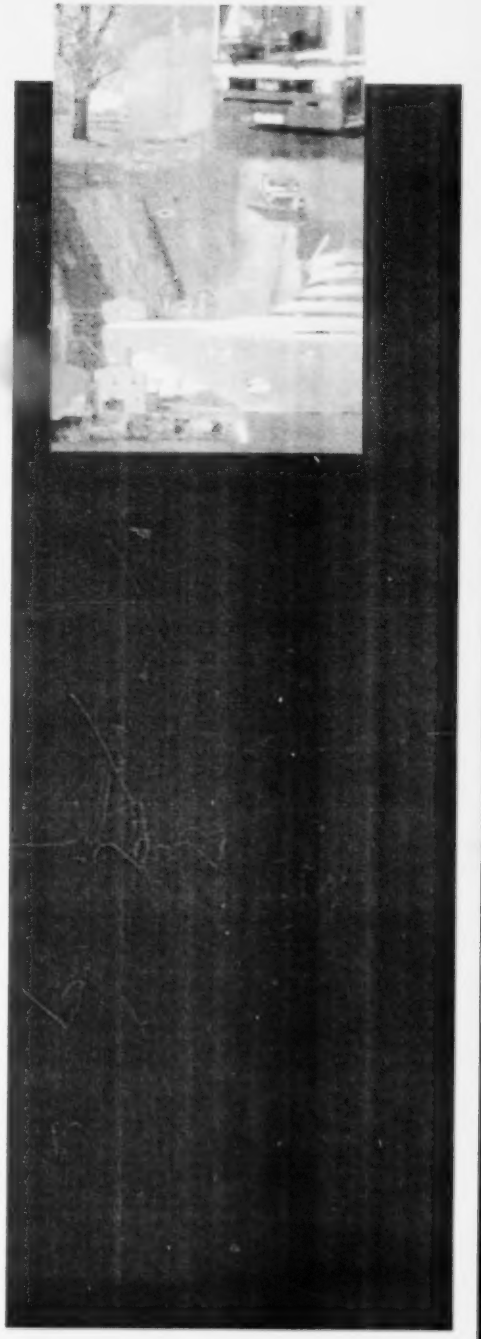
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

10. Reserves

	1999	1998
Sinking fund - reserve for retirement of debentures	$ 5,021,914	$ 8,035,484
Urban living non-profit housing - replacement reserve	963,898	974,499
Reserve for harbour clean-up	2,302,754	1,405,475
Reserve for snow and ice management	2,000,000	2,000,000
Reserve for Civic Centre financing	551,107	
Reserve for uncashed coupons	39,752	103,024
Reserve for capital	70,987	109,000
	$ 10,950,412	$ 12,627,482

11. Investment in capital assets

		1999	1998
Balance, beginning of year		$ 192,729,285	$ 172,502,833
Add:	Contributions from revenue fund for		
	Capital expenditure out of revenue	1,032,674	638,079
	Contribution for capital works program	10,643,828	8,073,768
	Loan repayments	6,699,548	8,231,410
	Contribution from sinking fund for debentures	6,460,000	2,529,000
	Contribution from reserve - harbour clean-up	762,460	1,718,922
	Contribution from reserve - Clovelly Park	1,083	8,312
	Net assessments raised	263,504	307,793
	Interest on assessments	80,156	116,780
		218,672,538	194,126,897
Deduct:	Contribution to revenue fund from water, sewer and street improvements	343,660	424,573
	Write-down to net realizable value - stadium	3,516,289	
	Disposal of property and equipment	1,271,460	973,039
Balance, end of year		$ 213,541,129	$ 192,729,285



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

12. Contributed surplus	1999	1998
Balance, beginning of year	$ 51,241,359	$ 48,727,081
Contributions from		
Government of Canada	1,914,620	2,470,192
Government of Newfoundland	25,676	367,001
Other	402,734	1,014,579
Disposal of property and equipment	(481,391)	(1,337,494)
Balance, end of year	$ 53,102,998	$ 51,241,359

13. Surplus (deficit)	1999	1998
Deficit, beginning of year	$ (5,774,065)	$ (6,799,516)
Excess of revenue over expenditure	2,037,213	1,025,451
Deficit, end of year	(3,736,852)	$ (5,774,065)
Surplus (deficit) arising from:		
Operations	$ 2,597,568	$ 691,796
Severance pay accruals	(6,334,420)	(6,465,861)
	$ (3,736,852)	$ (5,774,065)

The deficit includes a provision for severance pay, payable to certain employees upon cessation of employment or retirement.

14. Change in non-cash operating working capital	1999	1998
Receivables	$ 335,804	$ (559,480)
Inventories	(108,031)	(65,703)
Prepaid expenditures	291,185	(326,476)
Restricted cash deposits	228,175	957,505
Payables and accruals	705,700	(2,380,812)
	$ 1,452,833	$ (2,374,966)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

15. Contingencies and commitments

Expropriation and other claims

The City has received notices of claims of approximately $ 836,000. No provision has been made for these claims either because the City is not expected to incur any significant liability, or because an estimate of loss, if any, is not determinable at this time.

Lease commitments

Under the terms of long term operating leases on equipment, the City is required to make annual lease payments for the next five years as follows: 2000 - $962,080; 2001 - $566,640; 2002 - $240,185; 2003 - $218,735; and 2004 - $218,735.

Under the terms of long term operating leases on equipment, the St. John's Transportation Commission is required to make annual lease payments over the next five years as follows: 2000 - $22,350; 2001 - $10,290; 2002 - $6,090; 2003 - $2,550; and 2004 - $2,260.

Retirement benefits

The City provides a benefit to certain employees based upon the employee's length of service with the City. This benefit is payable only upon retirement. At December 31, 1999, the City is contingently liable for these benefits to a maximum of $3,234,475.

Civic Centre Corporation

Under an agreement with Maple Leaf Sports and Entertainment Limited for the period June 1, 1999 to May 31, 2005, the Civic Centre Corporation has been granted the right to operate an American Hockey League franchise to be known as the St. John's Maple Leafs. In accordance with the terms of the agreement the Civic Centre Corporation is committed to minimum annual payments of $1,217,500 for franchise fees and $300,000 for management services to Maple Leaf Sports and Entertainment Limited. The Civic Centre Corporation makes these payments from operating funds. Under the terms of the same agreement Maple Leaf Sports and Entertainment Limited has agreed to pay a number of costs of the franchise operation, including player, coach and trainer salaries.

In addition to the above annual payment, the Civic Centre Corporation is contingently liable for penalties of $450,000 payable to Maple Leaf Sports and Entertainment Limited if the Civic Centre is unavailable for home games during the 2000 - 2001 season.

St. John's Municipal Parking Garage

The City entered into a lease-purchase agreement, whereby the City will lease the St. John's Municipal Parking Garage to A.P. Parking Garage Inc. for $100,000 per year for ten years beginning April 1, 1995. At the end of the lease term the City has agreed to sell the parking garage for consideration of $1 at the lessee's option.

16. Pension plans

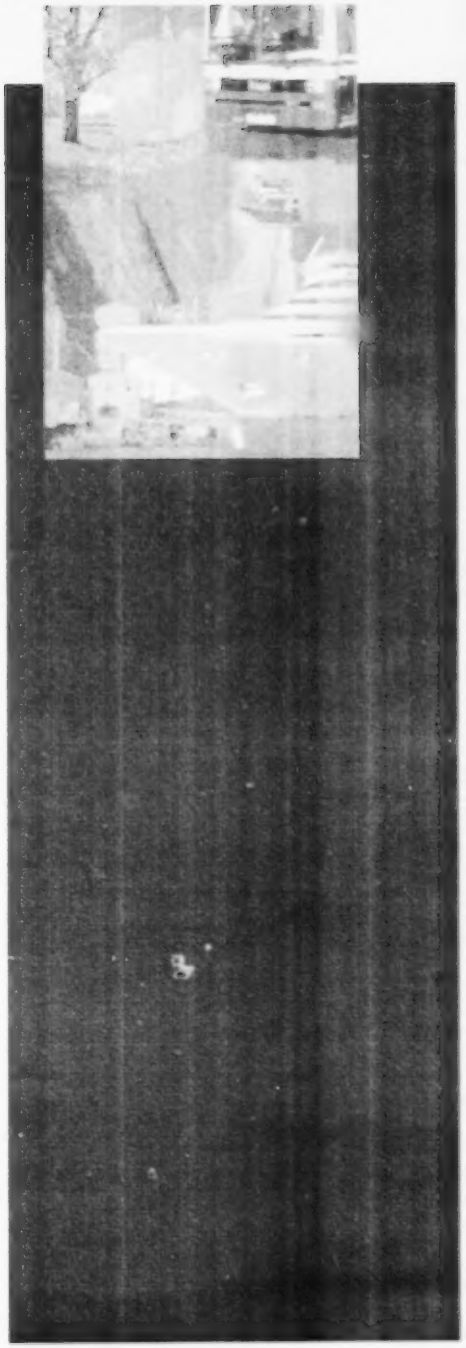
At December 31, 1999, based on an extrapolation of an actuarial valuation as at December 31, 1996, pension plan assets and pension plan obligations were $71,503,106 and $65,419,400 respectively. Given the funded excess, the City did not make any employer pension contributions for 1999 and does not plan to make employer pension contributions for 2000.

At December 31, 1999, based on an extrapolation of an actuarial valuation as at December 31, 1996, pension plan assets and pension plan obligations of the St. John's Transportation Commission were $12,039,504 and $9,421,471 for the union pension plan and $3,626,936 and $2,604,658 for the non-union pension plan respectively. Given the funded excess, the Commission discontinued employer pension contributions during 1999 and does not plan to make employer pension contributions for 2000.

For both pension plans, the excess of pension plan assets over pension plan obligations is being amortized over the expected average remaining service life of the respective employee groups.

17. Comparative figures

Certain comparative figures have been restated to reflect the financial statement presentation adopted for the current year.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 1999

18. Civic Centre Corporation

Effective June 1, 1999 by a motion of City Council, the St. John's Maple Leafs Hockey Club Inc., and its Board of Directors were officially dissolved and its assets, liabilities and future operations were transferred to the Civic Centre Corporation. Also on July 15, 1999, the City transferred the St. John's Memorial Stadium and responsibility for its future operations to the Civic Centre Corporation.

The revenue and expenditures reported as Civic Centre Corporation in these consolidated financial statements reflect the operations of the St. John's Maple Leafs for the twelve months ended December 31, 1999 and the operations of St. John's Memorial Stadium for the period July 16 to December 31, 1999. The 1998 comparative figures for Civic Centre Corporation represent the results of operations of the former St. John's Maple Leafs Hockey Club, Inc.

The operations of St. John's Memorial Stadium for the period January 1 to July 15, 1999, prior to the transfer, are reported under Revenue - Sale of goods and services and Expenditure - Recreation and cultural services.

SCHEDULE OF DEBENTURE DEBT • DECEMBER 31, 1999

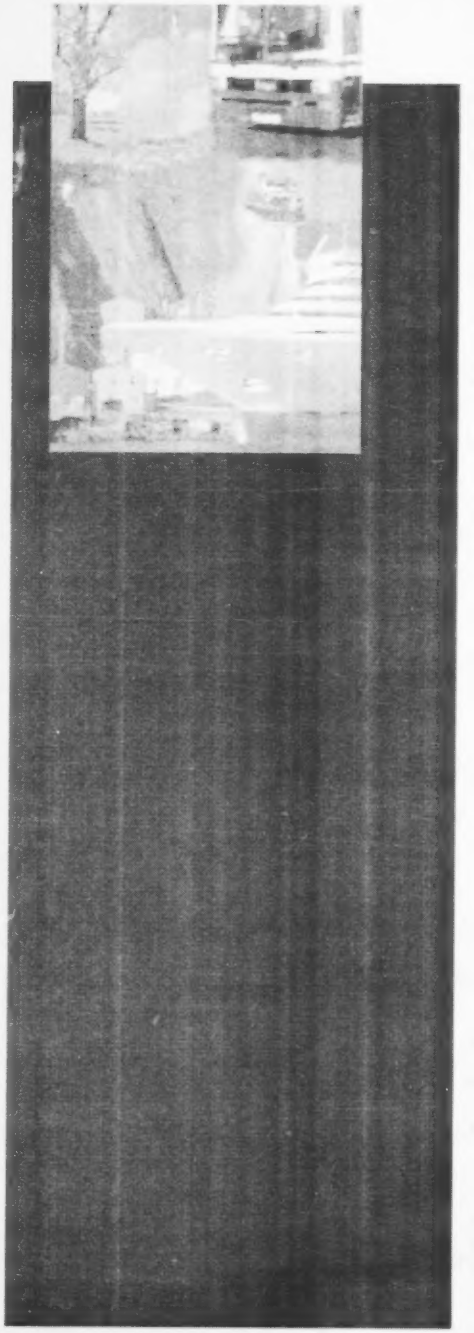
SCHEDULE 1

Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Sinking Funds Available	Current Portion due in 2000
Sep. 2001	11.000%	$15,000,000	$10,798,000	$14,549	$375,000
Nov. 2004	13.500%	6,000,000	5,325,000	4,055,102	150,000
Dec. 2005	11.250%	5,000,000	1,273,000	1,030	125,000
Dec. 2006	10.500%	6,000,000	2,323,000	742	150,000
Dec. 2007	6.150%	10,000,000	4,659,000	431	250,000
Dec. 2008	11.125%	6,000,000	3,965,000	1,139	150,000
Dec. 2009	10.500%	7,000,000	4,220,000	44,593	175,000
June 2012	10.875%	14,000,000	11,000,000	314,625	350,000
Sep. 2013	9.160%	9,000,000	7,245,000	33	225,000
Oct. 2015	9.400%	5,000,000	5,000,000	589,670	125,000
		$83,000,000	$55,808,000	$5,021,914	$2,075,000

SCHEDULE OF LONG TERM DEBT • DECEMBER 31, 1999

SCHEDULE 2

	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Current Portion due in 2000
Canada Mortgage and Housing Corporation					
Waterford Valley trunk sewer	Jan. 2006	5.125%	$ 612,371	$ 210,465	$25,700
Mundy Pond trunk sewer	Jan. 2008	5.875%	78,830	35,521	3,096
Virginia Park trunk sewer	Apr. 2013	7.500%	104,408	70,892	3,004
Virginia Park trunk sewer	Mar. 2014	7.875%	157,909	113,504	4,170
Rennies River trunk sewer	Oct. 2016	10.375%	1,011,991	825,840	21,732
Rennies River trunk sewer	Oct. 2018	9.750%	681,350	571,234	12,543
Mundy Pond neighbourhood improvement program	Jan. 2006	10.375%	1,155,884	343,124	97,175
Wedgewood Park water and sewer	Jan. 2017	7.875%	12,410	9,764	260
Goulds water and sewer	Jul. 2003	10.000%	117,716	41,676	8,947
Goulds water and sewer	Jul. 2007	10.000%	97,449	57,851	5,013
Newfoundland Municipal Financing Corporation					
Shea Heights - phase 2	Nov. 2000	14.500%	195,182	17,514	17,514
Empire Avenue	Nov. 2000	14.500%	646,093	57,974	57,974
1989 street paving	Nov. 2000	14.500%	2,646,529	237,472	237,472
1990 street paving	Dec. 2001	12.375%	1,623,470	382,793	247,463
Harbourview water and sewer	Dec. 2004	11.500%	348,536	183,573	28,994
Kilbride water and sewer	Dec. 2005	13.875%	318,068	202,986	23,568
Airport Heights - phase 1A	Nov. 2005	14.500%	3,162,759	1,935,279	250,769
Airport Heights - phase 1B	Dec. 2005	13.875%	629,463	401,712	46,642
Airport Heights - phase 2	Dec. 2006	12.375%	3,060,805	1,986,361	214,306
1991 street paving program	May 2002	11.500%	1,550,456	561,723	206,051
Penetanguishene - phase 1	May 2007	11.500%	2,210,465	1,543,288	139,039
Penetanguishene - phase 2	Dec. 2007	10.875%	1,762,291	1,265,370	106,036
1992 street paving	Dec. 2003	9.375%	1,876,483	959,658	208,016
1992 streets Reconstruction A	May 2004	10.625%	816,589	471,577	86,683
1992 streets Reconstruction B	May 2004	10.625%	239,203	138,138	25,392
1992 Airport Heights Phase 3	May 2009	10.625%	1,181,128	937,869	61,118
1991 streets Reconstruction	Nov. 2003	10.250%	1,463,250	683,527	171,550



SCHEDULE OF LONG TERM DEBT • DECEMBER 31, 1999

SCHEDULE 2 (cont'd)

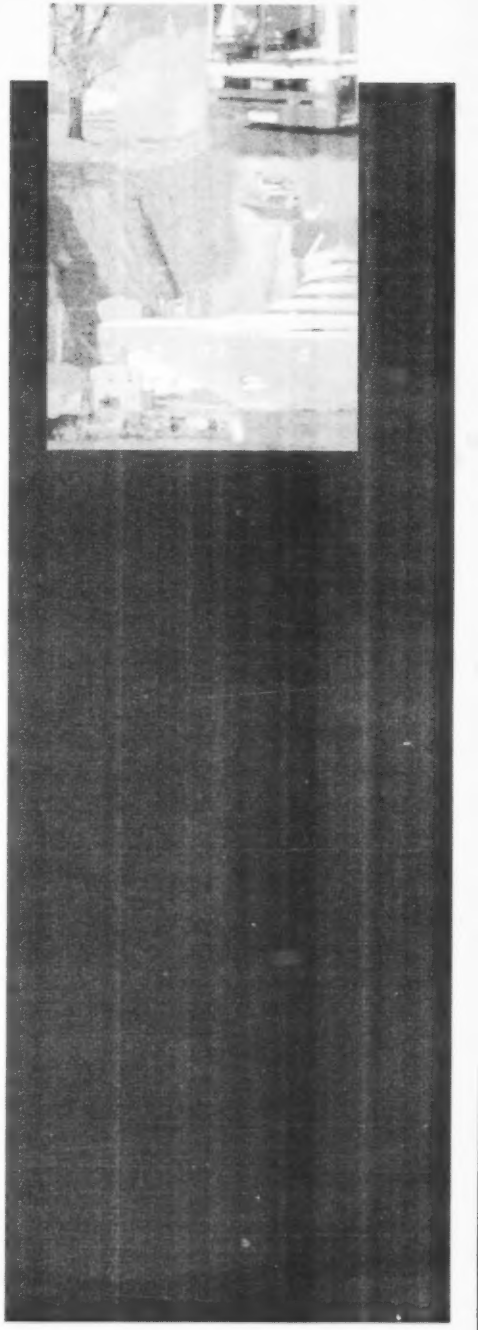
	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Current Portion due in 2000
Shea Heights NIA	May 2004	10.625%	30,443	17,581	3,231
Softball Newfoundland	May 2004	10.625%	256,171	147,938	27,193
1993 streets Paving A	May 2004	10.625%	986,714	569,824	104,742
1993 streets Paving B	May 2004	10.625%	161,803	93,441	17,176
Softball Newfoundland	Dec. 2004	11.500%	102,633	65,299	10,313
Bridge Rehabilitation	Dec. 2004	11.500%	54,464	34,652	5,473
1994 street paving	Feb. 2006	9.750%	711,390	534,567	62,323
1995 street paving	Dec. 2006	9.750%	405,553	316,543	34,883
1993 Airport Heights Phase 4	Dec. 2009	11.500%	1,070,242	885,980	50,902
Goulds water and sewer	Aug. 2000	12.000%	2,306,370	307,195	307,195
Goulds water and sewer	Dec. 2001	10.750%	2,315,299	552,293	261,702
Goulds water and sewer	Jan. 2001	13.875%	279,125	54,609	35,172
Goulds water and sewer	Dec. 2002	12.000%	437,101	156,149	46,115
Goulds water and sewer	Jun. 2003	12.000%	222,350	90,175	22,130
Goulds water and sewer	Dec. 2004	11.750%	283,403	138,926	25,019
Goulds water and sewer	Jun. 2006	12.375%	451,615	293,084	31,620
1991 studies	May 2010	10.875%	201,165	169,645	9,289
1991 studies B	Feb. 2011	9.750%	46,373	40,589	2,039
1991 studies C	Feb. 2006	9.750%	21,804	16,385	1,910
1997 streets	Jan. 2009	7.500%	165,602	159,896	12,064
1998 streets A	Dec. 2009	8.375%	264,132	264,132	17,762
1998 streets B	Dec. 2009	8.375%	104,868	104,868	7,052
1998 Retaining Wall	Dec. 2009	8.375%	31,942	31,942	2,148
Bay Bulls Road	Dec. 2004	11.500%	442,210	232,911	36,786
1997 Harbour Cleanup	Jan. 2014	7.500%	1,464,499	1,437,278	57,544
1998 Harbour Cleanup	Feb. 2014	7.500%	1,448,983	1,422,050	56,934
Higgins Line 1998	Dec. 2014	8.375%	574,858	574,858	20,282
Wedgewood Park street paving program	Dec. 2001	13.875%	214,138	54,365	25,362
Regional Water System	Dec. 2006	11.625%	525,950	352,139	34,943
1996 Capital Works	Jan. 2008	7.375%	2,012,777	1,795,519	158,519
Higgins Line 1997	Jun. 2013	7.375%	484,764	456,432	20,673
Boundary expansions					
Kilbride water and sewer #4	Aug. 2000	12.000%	134,056	17,855	17,855
			$45,973,885	$25,635,805	$3,836,578

SCHEDULE OF MORTGAGES – URBAN LIVING NON-PROFIT HOUSING • DECEMBER 31, 1999

SCHEDULE 3

	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding
Newfoundland and Labrador Housing Corporation				
Hamlyn Road	Aug. 1, 2022	6.70%	$ 2,207,290	$ 1,922,176
Infill 1987	Apr. 1, 2023	6.60%	2,070,285	1,836,876
Gear Street - Infill 1988	Sept. 1, 2025	7.05%	1,929,560	1,781,374
Brookfield Road	Dec. 1, 2025	7.35%	2,008,249	2,032,557
Infill 1992	Dec. 1, 2028	7.35%	1,682,553	1,376,514
Canada Mortgage and Housing Corporation				
Rawlins Cross	Dec. 1, 2018	5.432%	1,249,485	1,063,754
Forest Road	Jan. 1, 2018	5.85%	1,647,890	1,354,929
Cuckholds Cove Road	Apr. 1, 2018	5.47%	804,200	670,175
Infill 1982	Jul. 1, 2018	5.56%	651,550	550,086
Hamilton Avenue - Riverhead Towers	Feb. 1, 2019	5.50%	3,736,230	3,175,756
Fahey's Row - Infill 1983	May 1, 2019	5.77%	962,163	854,816
Alexander Street - Hamilton Avenue	Jun. 1, 2019	5.77%	1,920,998	1,703,100
Carnell Street - Larkin Square	Jan. 1, 2020	6.45%	1,910,065	1,723,948
Goodview Street- Carter's Hill	Jan. 1, 2020	9.20%	1,406,630	1,259,916
Infill 1985	Apr. 1, 2021	7.36%	880,530	787,090
Carter's Hill - Sebastian Court	Aug. 1, 2021	7.22%	2,031,175	1,847,297
Infill 1990	Nov. 1, 2026	5.43%	1,628,008	1,476,848
Cochrane Street	Nov. 1, 2026	5.58%	745,887	689,446
Campbell Avenue	Feb. 1, 2028	5.35%	968,952	918,531
			$ 30,441,700	27,025,189
Less: Current portion				598,721
				$ 26,426,468

Mortgages are secured by specific rental properties situated in St. John's and an assignment of rental income.



SCHEDULE OF REVENUE • YEAR ENDED DECEMBER 31

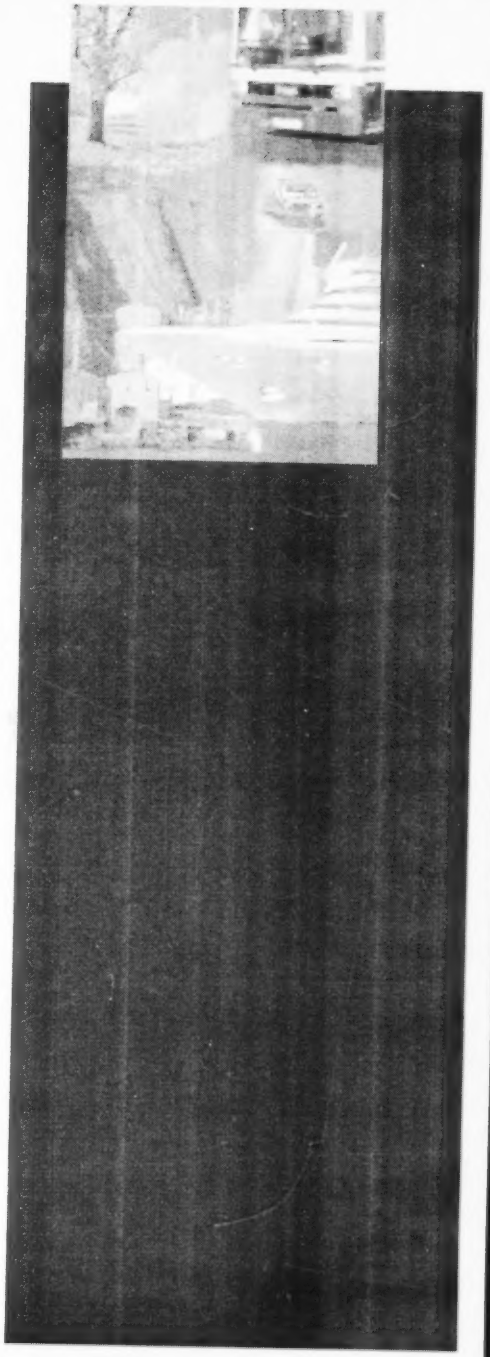
SCHEDULE 4

	1999 Actual	1999 Budget	1998 Actual
Taxation			
Real property tax	**$ 49,596,371**	$ 49,126,020	$ 46,865,741
Business tax	**12,838,594**	12,786,600	12,548,440
Utility tax	**4,658,324**	4,500,000	4,619,500
Business Improvement Area assessment	**184,427**	155,000	179,989
Entertainment tax	**425,874**	350,000	369,178
Accommodation tax	**997,850**		
	$ 68,701,440	$ 66,917,620	$ 64,582,848
Grants from other governments			
Government of Newfoundland			
Municipal operating grant	**$ 4,674,015**	$ 4,673,780	$ 5,319,998
Recovery of debt charges and street paving program	**5,856,053**	5,755,610	6,055,372
Government of Newfoundland agencies			
Rental housing projects	**55,505**	55,500	55,505
Government of Canada			
City archives	**17,483**	4,000	11,662
Summer employment experience development	**48,190**	10,500	4,777
	$ 10,651,246	$ 10,499,390	$ 11,447,314
Sales of goods and services			
Environmental health services			
Water tax - basic	**$ 6,597,779**	$ 6,498,000	$ 6,535,496
- harbour cleanup	**1,659,739**		1,663,313
Water sales	**1,563,878**	1,369,030	1,549,441
Tipping fees	**2,260,942**	2,118,000	2,190,303
Other	**74,679**	54,900	74,188
General government services	**741,950**	719,770	735,886
Transportation services			
Parking meters	**682,172**	600,000	667,986
Parking permits	**168,367**	190,000	204,812
Other	**11,248**	26,390	26,611
St. John's Memorial Stadium (Note 18)	**299,878**	299,250	356,274
Recreation and cultural services	**817,929**	946,060	837,468
Other general services	**149,412**	144,350	597,529
	$ 15,027,973	$ 12,965,750	$ 15,439,307

SCHEDULE OF REVENUE • YEAR ENDED DECEMBER 31

SCHEDULE 4 (cont'd)

	1999 Actual	1999 Budget	1998 Actual
Other revenue from own sources			
Interest on tax arrears	**$ 1,422,859**	$ 1,240,000	$ 1,226,736
Fines	**1,235,003**	1,556,400	1,467,630
Construction and other permits	**1,342,905**	813,070	1,365,127
Interest earned	**499,546**	158,200	388,332
Business and amusement licenses	**111,080**	103,810	110,629
Rents, concessions and franchises	**19,391**	5,850	16,626
	$ 4,630,784	$ 3,877,330	$ 4,575,080
Grants in lieu of taxes			
Government of Canada	**$ 2,050,024**	$ 2,125,000	$ 2,224,120
Water Tax Grant	**678,776**	900,000	
Government of Canada agencies	**531,109**	495,000	642,628
Government of Newfoundland agencies	**45,792**	48,000	45,694
	$ 3,305,701	$ 3,568,000	$ 2,912,442
Other transfers			
Transfer from capital fund			
Assessments for water, sewer and street improvements	**$ 526,252**	$ 417,500	$ 424,574



SCHEDULE OF EXPENDITURE • YEAR ENDED DECEMBER 31

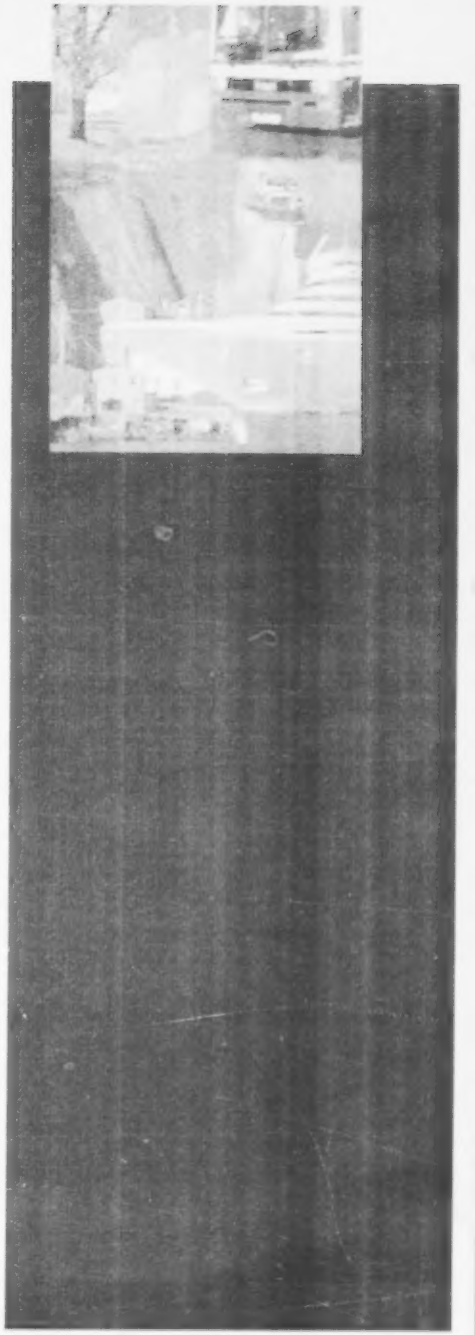
SCHEDULE 5

		1999 Actual	1999 Budget	1998 Actual
General government services				
	Legislative	**$646,800**	$596,070	$598,306
	General government	**9,426,091**	9,182,860	8,951,245
	Engineering services	**2,118,819**	2,117,930	2,041,086
	Pensions and employee benefits	**(213,496)**	1,099,330	(452,283)
	Other general government services	**169,048**	180,000	184,615
		$12,147,262	$13,176,190	$11,322,969
Fiscal services				
	Debenture debt charges			
	Sinking fund payments	**$2,075,000**	$2,075,000	$2,075,000
	Sinking fund in lieu of interest	**2,103,377**	2,103,380	1,864,619
	Interest	**6,439,356**	6,439,370	6,712,056
	Discounts	**49,495**	49,500	51,606
	Other long-term debt			
	Principal	**5,390,135**	5,311,040	6,325,496
	Interest	**2,742,008**	2,672,920	2,894,321
	Interest on temporary bank loans	**212,454**	400,000	374,715
	Other debt charges	**27,993**	34,000	30,281
		$19,039,818	$19,085,210	$20,328,094
Transportation services				
	Road transport			
	Administration	**$909,016**	$857,140	$923,623
	Snow clearing	**6,081,082**	6,527,920	5,801,043
	Transfer to snow and ice management reserve			832,244
	Streets, roads and sidewalks	**2,871,955**	2,674,070	2,745,296
	Maintenance depot	**1,254,548**	1,262,790	1,200,415
	Traffic services	**800,950**	710,240	748,790
	Street cleaning	**134,294**	151,320	111,982
		12,051,845	12,183,480	12,363,393
	Street lighting	**3,019,291**	2,972,310	2,965,961
	Parking meters	**101,748**	89,740	54,595
	Transportation handicapped	**682,663**	400,000	345,950
		$15,855,547	$15,645,530	$15,729,899

SCHEDULE OF EXPENDITURE • YEAR ENDED DECEMBER 31

SCHEDULE 5 (cont'd)

	1999 Actual	1999 Budget	1998 Actual
Protective services			
Fire protection	**$ 10,182,727**	$ 9,998,420	$ 9,574,742
Protective inspections	**1,790,071**	1,839,800	1,817,097
Traffic enforcement	**1,377,113**	1,418,260	1,321,080
Animal and pest control	**313,825**	352,960	333,212
	$ 13,663,736	$ 13,609,440	$ 13,046,131
Environmental health services			
Water supply and distributions	**$ 4,123,386**	$ 4,766,500	$ 4,124,791
Garbage and waste collection and disposal	**4,032,032**	3,972,970	4,180,130
Sewerage collection and disposal	**2,322,675**	2,368,790	2,657,102
	$ 10,478,093	$ 11,108,260	$ 10,962,023
Recreation and cultural services			
Parks and open spaces	**$ 4,088,320**	$ 4,162,840	$ 4,038,545
Recreation	**2,351,950**	2,429,050	2,302,363
St. John's Memorial Stadium (Note 18)	**757,264**	841,920	1,178,529
Avalon Convention and Visitor's Bureau	**373,925**		
Other recreation and cultural services	**690,453**	678,620	705,020
	$ 8,261,912	$ 8,112,430	$ 8,224,457
Environmental development services			
Environmental planning and zoning	**$ 596,032**	$ 609,600	$ 554,426
Housing and real estate	**658,235**	732,920	660,970
Other environmental development services	**717,878**	702,410	635,766
	$ 1,972,145	$ 2,044,930	$ 1,851,162
Transfers to reserves and other funds			
Provision for uncollectible accounts	**$ 656,016**	$ 1,000,000	$ 2,064,581
Contribution to capital fund for			
- capital expenditures	**10,443,853**	9,054,420	7,557,520
- harbour cleanup	**762,460**		1,718,922
Capital expenditure accounts	**504,864**	564,600	564,025
Snow and ice management reserve			400,000
Transfer to Civic Centre financing reserve (net)	**551,110**		
Transfer to harbour cleanup reserve (net)	**897,279**		(55,609)
Provision for obsolete inventory	**15,896**	25,000	(4,970)
	$ 13,831,478	$ 10,644,020	$ 12,244,469



SCHEDULE OF CAPITAL EXPENDITURE • YEAR ENDED DECEMBER 31

SCHEDULE 6

Land	
Expropriation, disturbances, street widening and improvements	$335,972
Buildings	
Municipal recreation facilities	620,786
City Hall	16,650
Depot	38,057
Bowring Park Amphitheatre	783,889
East end Storage	1,982
Parking garage	317,199
Civic centre	8,939,311
Streets	
Reconstruction, paving and resurfacing, curb and sidewalks	6,768,735
Plans and studies	38,953
Harbour widening	190,489
Water and sewer	
Water mains and sanitary sewers	865,139
Harbour clean-up	3,006,406
Equipment	
Operating departments	3,012,857
Fire department	231,970
Regional water system	83,271
St. John's Transportation Commission	363,301
Non-profit housing	197,961
	$25,812,928

City Council

Front Row (l-r): Councillor at Large–Dorothy Wyatt, Councillor at Large–Dennis O'Keefe, Mayor–Andy Wells, Councillor Ward 5–John Dinn, Deputy Mayor–Marie White, Councillor at Large–Peter Miller, Councillor at Large–Shannie Duff, Councillor Ward 3–Keith Coombs, Councillor Ward 4–Gerry Colbert, Councillor Ward 2–Frank Galgay, Councillor Ward 3–Sean Hanrahan.

Chief Commissioner and Staff

Sitting (l-r): Neil Martin–Director, Information and Corporate Services, Paul Mackey–Director, Public Works and Parks , Art Cheeseman–Director, Engineering and Planning, Jill Brewer–Director of Recreation, Ron Penney–Chief Commissioner and City Solicitor, David Blackmore–Director, Building and Property Management, Damian Ryan–City Clerk. Standing (l-r): Robert Bishop–Director of Finance/City Treasurer, Michael Dwyer–Director, Regional Fire Services, Absent: Guy Annable–Director of Human Resources.

St. John's is the capital city of Newfoundland and Labrador, Canada's easternmost province. For the geographically inclined, St. John's is located at 47° 43' North and 52° 42' West. It is the second largest metropolitan area in Atlantic Canada with a population of approximately 175,000.

St. John's is 1842 km from New York, New York and 3774 km from London, England. Newfoundland Standard Time is 1.5 hours ahead of Eastern Standard Time.

Recreation Facilities

Memorial Stadium
Telephone: (709) 576-7688
Fax: (709) 576-8467
E-Mail: recreation@city.st-johns.nf.ca

H.G.R. Mews Centre
Telephone: (709) 576-8499
Facsimile: (709) 576-8469

Wedgewood Park Recreation Centre
Telephone: (709) 576-8631
Facsimile: (709) 576-8146

St. John's Recreation Centre
Torbay Road
Telephone: (709) 576-0531

Rotary Park Chalet
Thorburn Road
Telephone: (709) 895-03130

Outdoor Facilities

Bannerman Park Pool
Telephone: (709) 576-7671

Bowring Park Pool
Telephone: (709) 576-7708

44 Outdoor sports fields
for softball, baseball, T-Ball, soccer, rugby